

Annex A:



York Health and Care Partnership Executive Committee

Thursday 8 May 2025, 10:00 - 12:30

Severus Meeting Room; First Floor, West Offices

Chair: Ian Floyd

Present		
Ian Floyd (Chair)	Chief Operating Officer	City of York Council (CYC)
Michael Ash-McMahon	Interim York Place Director	Humber and North Yorkshire Integrated Care Board (H&NY ICB)
Sian Balsom	Manager	Healthwatch York
Gail Brown	Chief Executive Officer	Ebor Academy Trust
Professor Karen Bryan	Vice Chancellor	York St John University
Cllr Claire Douglas - part	Leader of City of York Council	CYC
Helen Hart On behalf of Michelle Carrington	Deputy Director of Nursing – Health and Care Integration	H&NY ICB
Emma Johnson (T)	Chief Executive	St Leonard's Hospice
Simon Morritt	Chief Executive	York and Scarborough Teaching Hospitals NHS Foundation Trust (YSTFT)
Alison Semmence	Chief Executive	York Centre for Voluntary Services (CVS)
Sara Storey	Director Adult Social Care and Integration	CYC
In Attendance		
Natalie Caphane	Assistant Director of System Planning	York Place, H&NY ICB
Chris Davis (T) – item 2	Head of Mental Health Partnerships	Tees, Esk and Wear Valleys NHS Foundation Trust (TEWV) / York Health and Care Partnership
Professor Lynne Gabriel - part	Mental Health Partnership Co-Chair	H&NY ICB
Kate Helme – item 2	Community Mental Health Programme Manager	CYC
Kim Hinton	Deputy Chief Operating Officer	YSTFT
Michele Saidman	Executive Business Support Officer	York Place, H&NY ICB
Rachel Shapcott (T) – item 2	Senior Innovation Consultant	Innovation Unit

Dr Stephen Wright	Mental Health Partnership Co-Chair	H&NY ICB
Apologies		
Mark Bradley	Acting North Yorkshire Place Director	H&NY ICB
Zoe Campbell	Managing Director North Yorkshire and York Care Group	TEWV
Michelle Carrington	Place Nurse Director North Yorkshire and York / Deputy Executive Director of Nursing	H&NY ICB
Brian Cranna	Director of Operations and Transformation, North Yorkshire and York and Selby	TEWV
Dr Helena Ebbs	Clinical Place Director, North Yorkshire and York	H&NY ICB
Dr Rebecca Field	Joint Chair	York Health and Care Collaborative
Martin Kelly	Corporate Director of Children and Education	CYC
Debbie Mitchell	Chief Finance Officer	CYC
Peter Roderick	Director of Public Health	CYC
Cllr Lucy Steels-Walshaw	Executive Member for Health, Wellbeing and Adult Social Care	CYC
Cllr Robert Webb	Executive Member for Children and Education	CYC

'T' designates joined the meeting via Microsoft Teams

Partnership Items

1. Welcome and apologies for absence

The Chair welcomed everyone to the meeting.

Apologies were as noted above.

There were no declarations of interest in the business of the meeting.

The minutes of the meeting held on 10 April 2025 were approved subject to amendment of the second paragraph of Item 3 *System Update* to conclude:

'...and shift towards prevention. The Integrated Care System (ICS) submitted a balanced plan on 27 March. However the main risk was to live within the budget allocation as the forecast spend was above expected income across the ICS due in part to the significant system finance risk/unidentified savings.'

Matters arising

York Health and Care Partnership Executive Committee (Place Board) Structure Review: Members noted the refresh of the governance structure and supporting subgroups with regard to Governance Structure (Partnership), Governance Structure (Section 75) and 'How it works in practice'.

Yorkshire Ambulance Service (YAS) addition to membership: The Assistant Director of System Planning explained that the Director of Partnerships and Operations of YAS had requested her organisation be represented at the Committee and associated arrangements. The request for YAS to be added to the Partnership Agreement was supported and a written variation will be drawn up to this effect.

Outcome

The Committee:

- i) Approved the minutes of the previous meeting subject to the above amendment.
- ii) Noted the York Health and Care Partnership governance structure.
- iii) Agreed the addition of Yorkshire Ambulance Service to the Partnership Agreement.

2. York Mental Health Partnership Sub-Group Report including *Path to a sustainable community mental health model*

A detailed presentation, circulated after the meeting, was provided to complement the report issued with the meeting papers which also included an update on the Connecting our City Project.

The Mental Health Partnership Co-Chairs emphasised the Mental Health Partnership's vision for York as being a *Whole Life, Whole Person, Whole System* approach, highlighting this integrated partnership working being recognised as ahead of many areas, also noting a number of "asks" of the Committee, discussed and detailed below.

The Senior Innovation Consultant reported on a Community Mental Health Transformation Whole System Workshop held on 1 May 2025 commending the multi partnership attendance; commitment to a shared vision, scope and timescale for transformation; and the identification of interdependencies and opportunities for collaboration. Challenges had also been recognised in terms of workforce development, communication, funding, redesigning of the system, resource, and the wider context such as increasing service costs, current changes to the NHS and the development of neighbourhood health services.

With regard to risk the Director of Adult Social Care and Integration explained her statutory responsibilities as Director of Adult Social Services and Executive Senior

Responsible Officer, also noting the complexities of the new and innovative working arrangements but emphasising this as the approach to proactively meet the needs of the population. She also supported the "asks" in terms of involvement and engagement in York's commitment to develop a sustainable model for mental health services.

The Leader of City of York Council left the meeting during the following discussion to attend the Victory in Europe commemoration ceremony.

Detailed discussion included:

- The need for robust governance arrangements.
- Noting work taking place to develop quality discharge standards.
- Emphasis on developments being through coproduction with local teams.
- Ensuring systems and processes in place to manage risk and support a culture of maximising opportunities for learning.
- The requirement for a sustainable solution beyond the two years funding of the hubs via transition to a new model utilising existing resources, evaluation of impact of developments, and also noting substantial evidence being accrued through such as 30 Clarence Street in York.
- Aspects of workforce including primary care and the role of the voluntary sector.

The requirement for a resolution to professionals having access to partner systems and information was highlighted as key to achieving the ambitions relating to joint working arrangements.

In conclusion the "asks" of the Mental Health Partnership were each noted and support confirmed as sought.

Outcome

In commending the presentation and continuing work, the Committee:

- i) Supported ongoing development of York Mental Health Hubs including the opening of the 24/7 Neighbourhood Mental Health Centre @ Acomb Garth.
- ii) Supported York Mental Health Partnership to contribute to the alignment of system risk and safety.
- iii) Approved York Mental Health Partnership taking a higher profile and role in influencing the mental health housing and accommodation workstream.
- iv) Endorsed York Mental Health Partnership's work on bringing together key partners and players to progress the *Children and Young People* group.
- v) Supported identification of co-chairs for the *Children and Young People* group.
- vi) Noted the need to resolve challenges associated with information sharing and recording to enable professionals to work more effectively.

The Head of Mental Health Partnerships and the Senior Innovation Consultant left the meeting.

3. York Health and Care Partnership Executive Committee Terms of Reference

The Assistant Director of System Planning explained minor amendments had been made to the Committee's Terms of Reference since the previous iteration and noted they aligned with the Section 75 Agreement.

In response to the Mental Health Partnership Co-Chairs requesting consideration of their addition as attendees it was agreed that all the subcommittee co-chairs be included in this capacity.

Outcome

The Committee approved the Terms of Reference subject to addition of subcommittee co-chairs as attendees.

The Mental Health Partnership Co-Chair and Community Mental Health Programme Manager left the meeting.

4. York Health and Care Partnership Executive Committee Annual Report 2024/25 and Forward Plan

The Assistant Director of System Planning presented the draft annual report and forward plan which mirrored the format of the previous year and included contributions from a number of sources and partner organisations. The final report would be presented at the June meeting. If this was to be published the context of alignment of publication of the Section 75 and Partnership Agreements should be taken into account.

In response to feedback noting the omission of reference to workforce in the forward plan the Assistant Director of Planning agreed to include wording to the effect that the workforce would be kept informed of the current changes to ways of working and be supported with training, development and well-being.

The context of the *Model ICB Blueprint* and expectations/impact emanating from NHS changes were also noted.

Outcome

The Committee noted the draft annual report 2024/25 and forward plan with the opportunity to provide further feedback outwith the meeting.

5. Standing Items - System Update and Item 6 Integrated Care Partnership (ICP) Update

York Interim Place Director reported there had been predominantly NHS attendance at the System Leaders Forum the previous day to enable consideration of the recently issued *Model ICB Blueprint*. Discussions were also taking place with Local Authorities for inclusion in the work of the ICB's Design Group who were developing a structure in accordance with the end of May requirement.

The context of varying timescales was highlighted with reference to such as areas that would require legislative change.

York Interim Place Director noted that the ICB Executive Director of Strategy and Partnerships advised continuation of the current approach and developments including with regard to Section 75 Agreements.

York Interim Place Director explained that the ICS had submitted a financial plan at the end of March 2025 with a further submission at the end of April in the main for triangulation of workforce, performance, financial plans and efficiency programmes. The plan had been confirmed with a number of conditions:

- The requirement for total unidentified savings to be reduced and to be at zero by the end of May.
- No high risk schemes by the end of June.
- Robust governance arrangements including clear leadership, a programme management office and in terms of capacity.

Work was taking place to mitigate the financial risk across the system, including from the clinical perspective with regard to such as optimising commissioning, medicines and referrals.

The Director Adult Social Care and Integration noted potential alternative approaches to delivery of statutory services such as through partnership and other providers. She advised that the Humber and North Yorkshire Directors of Adult Social Services had agreed an approach of one of them representing the whole of the ICB area for technical support in such forums as the Place Design Groups and also emphasised commitment to engage from the York perspective. However, while recognising the tight timescales for this work, consideration of availability would be appreciated in terms of meetings being arranged at short notice.

In the context of money being taken out of the system, concern was noted from the perspective of potential loss of focus on York therefore the need to mitigate risk and operate on a wider footprint where appropriate.

There was no ICP update on this occasion.

Outcome

The Committee noted the updates.

7. Standing Item - City Leaders

In response to the Chair noting this item as an opportunity for any updates:

- The Director Adult Social Care and Integration detailed the requirements and processes pertaining to the Care Quality Commission inspection later in the month, also noting similar inspections in other areas of the ICB.
- The Chief Executive Officer of Ebor Academy Trust reported on discussions at the Schools Forum with regard to mapping school estate across the city in terms of alignment to neighbourhoods and potential for availability of empty buildings to be utilised.
- The Chair noted some of the results of the Local Government elections held in parts of England on 1 May.

Outcome

The Committee noted the updates.

8. Any Other Business

Update on Collaboratives

The Mental Health Partnership Co-Chair described the progress in relation to transition of the Mental Health Collaborative to the Mental Health, Learning Disability and Autism Joint Venture with a view to establishment in shadow form from September 2025 and full establishment from April 2026. Subject to due diligence, Humber Teaching NHS Foundation Trust would be the host organisation. Implications for staff and potentially for flow of mental health funding were highlighted.

The CVS Chief Executive explained that the Voluntary, Community and Social Enterprise and Primary Care Collaboratives were being brought together to form a new collaborative focusing on integrated care. She advised she is Chair of the Voluntary, Community and Social Enterprise Collaborative.

Outcome

The Committee noted the updates.

Next Meeting: Thursday 19 June 2025